

Global and East Europe perspective

Role and access to innovation

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Before the War: political themes impacting European landscape in 2022

5 key considerations for 2022











The digital shift	Patient access to new innovation	Addressing product shortages	The rising importance of ESG (Environmental, Social, Corporate Governance)	Improving security of supply	
Digital Health transformation and e- commerce	Patient access to new innovation is a priority social issue	Addressing product shortages is a top EU priority	ESG is increasingly on the agenda of key stakeholders	The need to prepare for the next crisis	
e-Pharmacy is growing at a much higher rate than offline pharmacy channel; but online share varies by country little Pharmacy index of the country little Pharm	Patient access to new innovation is a priority social issue Assess in the internation is highly enough access through Formation through it is to be a second through the innovation is a priority social issue The through it is the burnaries of through the definition plants in the innovation is a second to the innovative dediction plants in the innovation is a second to the innovative dediction plants in the innovation is a second to the innovative dediction plants in the innovation in the innovation is a priority social issue The through it is the innovation in the innovation is a priority social issue The through it is the innovation in the innovation is a priority social issue The through it is the innovation in the innovation in the innovation is a priority social issue The through it is the innovation in the innovation	Addressing product shortages is a top EU priority, and the profile of shortages highlights major misconceptions of the issue CCNCTP files interestable the based of any existence to be about a comparison of the issue CCNCTP files interestable to the based of any existence to be about a comparison of the issue of the	Environmental, Social, and Corporate Governance (ESG) is increasingly on the agenda of key stakeholders (Philateaire on long separation of ESS The song separation of ESS The song separation of ESS Considerations for wholesalers. The song separation of ESS Considerations for wholesalers. Individual to the song separation of ESS Considerations for wholesalers. Individual to the song separation of ESS Considerations for wholesalers. Individual to the song separation of ESS Considerations of ESS Individual to the song separation of the	Improving security of supply is high on the European and national agenda. This issue is purpose for the resident sea single-controlled in the security assembly controlled in the security assembly controlled in the security assembly controlled in the security and the security assembly controlled in the security and the security and the security proposed feets and feetporton authority (HERA) The security proposed feets and feetporton authority proposed feets and feetporton authority (HERA) The security proposed feets and feetporton authority proposed feetporton authori	



For the future: innovation shaping the market to 2030 is focused on platforms and digital innovation impacting healthcare sector

Major drivers of pharmaceutical market growth to 2030



Oncology remains the dominant therapy area

Oncology will dominate to 2030 but face maturity challenges

Precision medicine increasingly dominates, with over 40% of the pipeline for rare cancers



Moment of opportunity for CNS

Areas of **high-unmet need** e.g. Alzheimer's, Parkinson's and mental health disorders

A breakthrough for **digital therapeutics** as a solution to the rising mental health burden?



Advanced therapies at the frontier of innovation

Cell, gene and RNA at the frontier of innovation and applicable across multiple therapy areas

RNA therapeutics look poised to **lead the growth** in advanced therapies, and have lower
manufacturing entry barrier than cell and gene

Digital health takes an increasingly central role



- Digital innovations to diagnose, track, augment, support and in some cases be standalone therapeutics
- Blurring the boundary between devices, diagnostics and therapeutics, potentially generating a revolution in generation of data
- Companion apps and technologies support/augmenting molecules innovation common
- **Big Tech platforms** deliver innovation- reach patient direct, blur the differentiation between consumer and clinical health, prevention and treatment



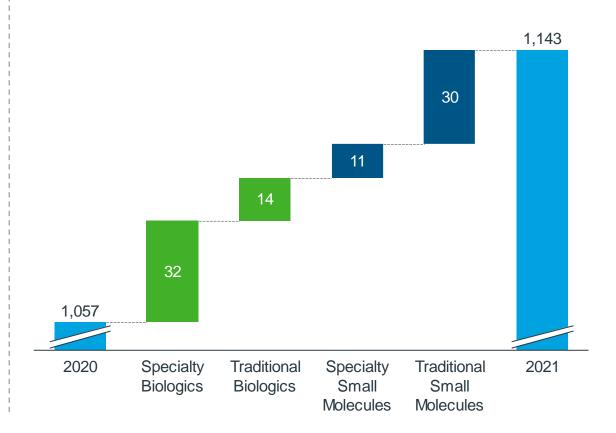


2021 saw a value growth recovery with specialty biologics and traditional small molecules the largest drivers

The way medicines are prescribed, distributed and administered however has changed fundamentally

Global Rx List price sales (Bn USD) +8% +5% 1.143 7% 1.057 1,009 7% 943 14% 6% 908 6% 14% 8% 15% 6% 13% 7% 13% 7% 8% 23% 8% 23% 23% 23% 22% 50% 50% 49% 50% 49% 2017 2018 2019 2020 2021 Japan Pharmerging

Drivers of Global Growth 2020-21 (Bn USD)



Excludes COVID-19 Vaccines and treatments

Notes: Growth rates at constant exchange rates; Ex-manufacturer list prices Source: IQVIA EMEA Thought Leadership; IQVIA MIDAS MTH Dec 2021; Rx-only



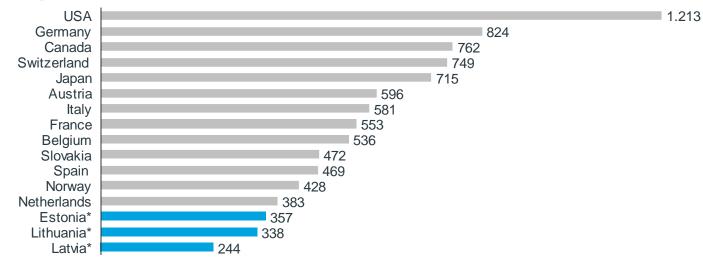
Baltic overall retail market value is ~1.88 bn EUR

Pharma market overview

Size & growth, MAT 2022

Market	Retail market size [EUR M]	Historic CAGR [2017-2020]				
Lithuania	945	17.1%	12.9%			
Latvia	464	6.2%	7.6%			
Estonia	473	5.2%	10%			

Drug consumption [EUR per capita; WHS prices]



Source: IQVIA and Staista In Baltics consumer health expenditures are included

Comments

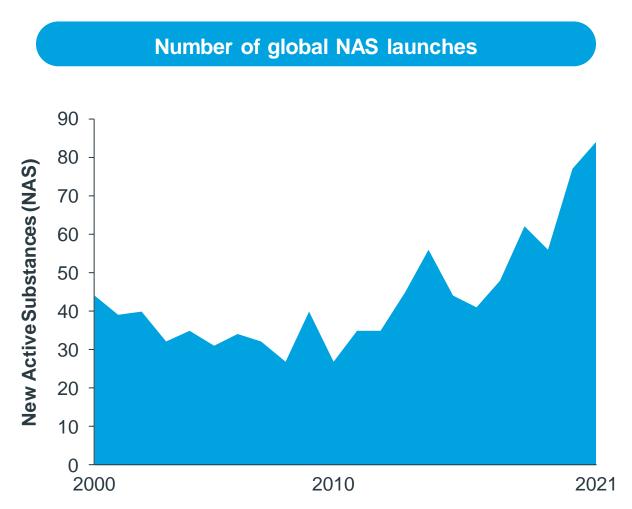
- Baltic markets have grown over the last 5
 years but there is still a significant gap in
 drug consumption between LT, LV, EE
 and Western European countries; closing
 of this gap will continue
- Overall, political environment and demographic trends (especially aging and richer society) are favorable in all countries, however, in LT and LV there is -4% population loss due to negative net migration rate and low fertility rate
- Parallel export is one of the drivers of market size (and WHS and PCY profits), especially in Latvia
- Refugees in Baltic countries: EE 47000, LT 54 000, LV 22 000

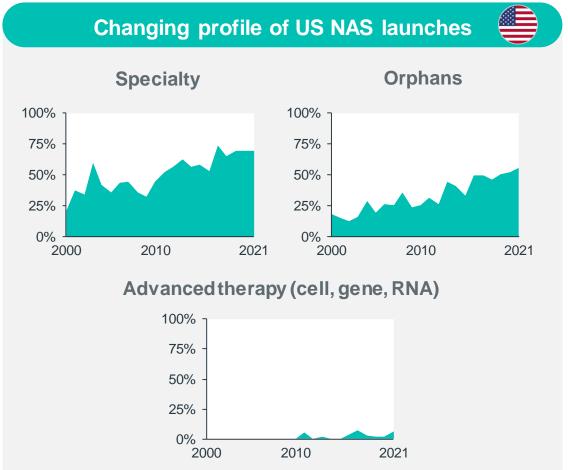




Innovation is at an all-time high and is increasingly complex

Specialty and advanced medicines represent a growing share of innovation







However, innovation does not spread evenly across Europe



Baltic countries till end of 2021 had very limited number of new innovative molecules available for the patients

The **breakdown of availability** is the composition of medicines available to patients in European countries as of 1st January 2022 (products launched 2017-2020)

(for most countries this is the point at which the product gains access to the reimbursement list[†]). This includes all medicines status to provide a complete picture of the availability of the cohort studied.





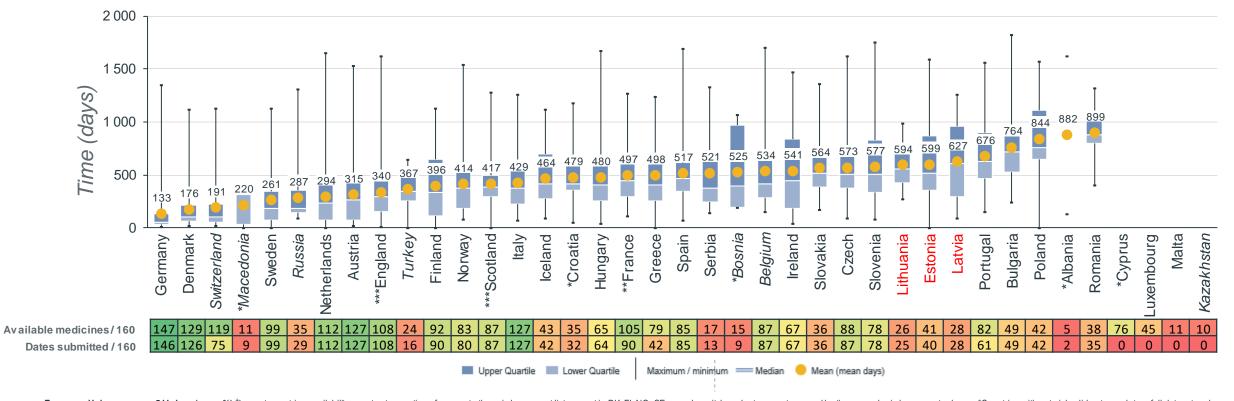
European Union average: 74 products available (46%). Ireland, Norway and Netherlands did not submit complete information on restrictions to available medicines meaning LA* is not captured in these countries. In most countries availability equates to granting of access to the reimbursement list, except in DK, FI, NO, SE some hospital products are not covered by the general reimbursement scheme. *Countries with asterisks did not complete a full dataset and therefore availability may be unrepresentative



Time to new drugs availability (2016 – 2019)

Baltic countries have 594 to 627 days drugs time to availability in Europe vs. EMA decision. European Union average is 511 days.

The time to availability is the days between EMA marketing authorization and the date of availability to patients in European countries (for most this is the point at which products gain access to the reimbursement list[†]).



European Union average: 511 days (mean %) †In most countries availability equates to granting of access to the reimbursement list, except in DK, FI, NO, SE some hospital products are not covered by the general reimbursement scheme. *Countries with asterisks did not complete a full dataset and therefore availability may be unrepresentative **For France, the time to availability (497 days, n=105 dates submitted) includes products under the ATU system (n=44 dates submitted) for which the price negotiation process is usually longer. If one considers that products under the ATU system are directly available (time to availability = 0), the average time to availability is 240 days. ***In the UK, MHRA's Early Access to Medicines Scheme provides access prior to marketing authorisation but is not included within this analysis, and would reduce the overall days for a small subset of medicines.

■IQVIA

LV/LT with significantly lower number of available molecules among leading ATC1, while consumption SU/capita more closely

Nr of molecules among leading 5 ATC1 available for patients on the market

Nr of molecules in 5 leading ATC1 (by value) in EU4+UK

	EU4+UK	ADR	LV	LT	EE
Oncology (L)	252	165	94	105	88**
Anti-infectives (J)	239	98	88	51	65**
Nervous (N)	360	152	131	85	81**
Alimentary (A)	305	102	82	45	42**
Respiratory (R.)	132	46	42	29	27**

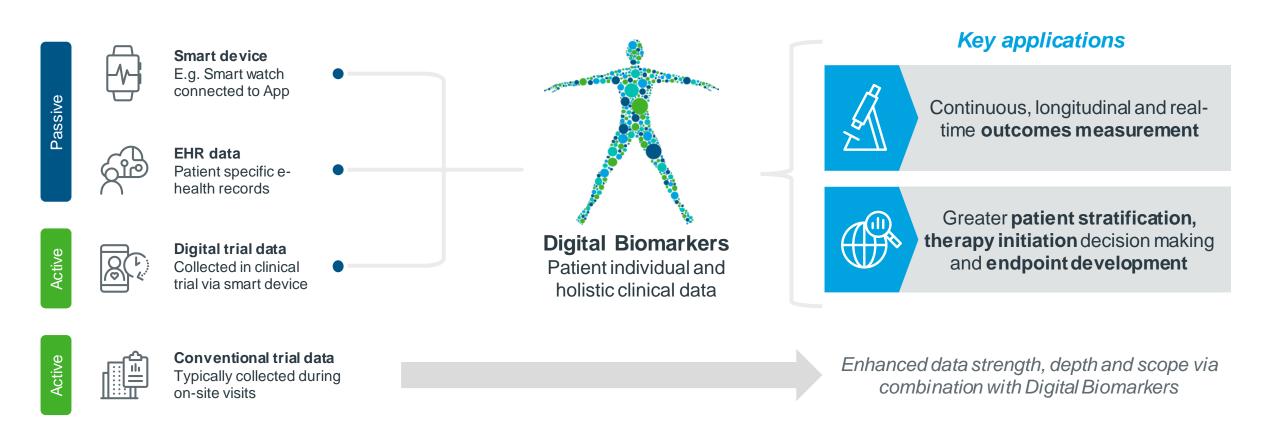
Consumption per capita in SU 2020 for in 5 leading ATC1 (by value) in EU4+UK

	EU4+UK	ADR	LV	LT	EE
Oncology (L)	6	4	3	3	3**
Anti-infectives (J)	18	15	12	5	14
Nervous (N)	181	141	88	53	52
Alimentary (A)	114	87	52	22	50
Respiratory (R.)	139	61	54	60	45

^{*}Note: mono & combi molecule reported under one molecule ** not included hospital or centrally procured products

Biobanking and digital biomarkers elevate the use of data and digital to the new levels

Digital biomarkers provide enhanced patients insights and enable novel endpoints development



Establishment of clinically proven Digital Biomarkers is crucial to gain regulatory support





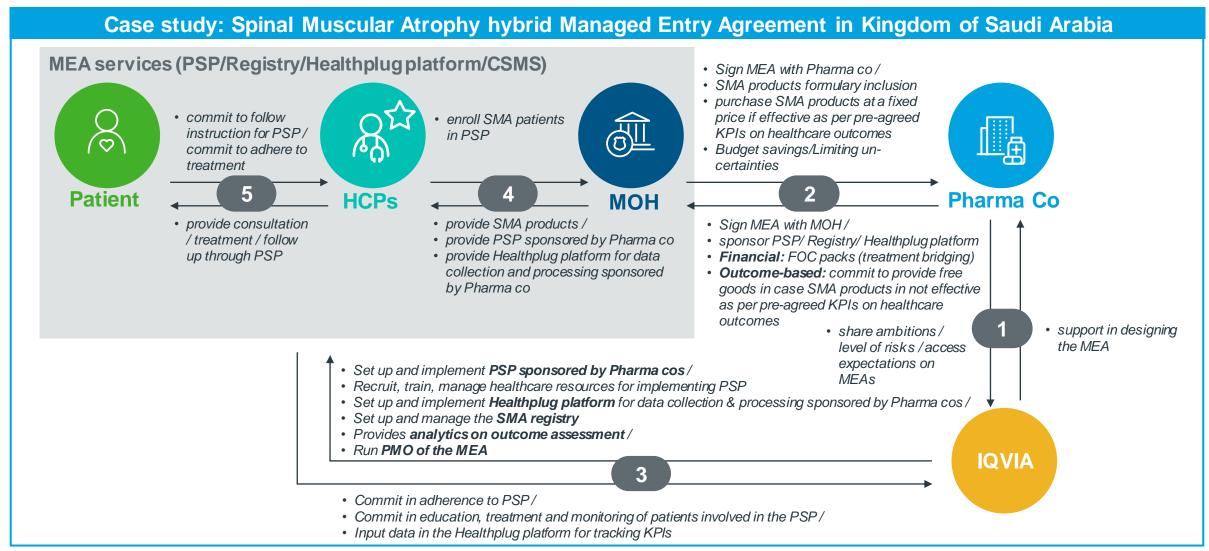


There is unique know-how and technology needed to be collected to fully utilize power of genomic space

Discovery / basic science	> Pre-clinical		Clinical		Commercial		Post marketing / lifecycle mgmt.	
Disease pathobio	Disease pathobiology studies							
Molecularta	Molecular target ID							
Drug MOA elu	ucidation]						
	Pi	edictiv	e biomarker ID &	validati	ion			
Target Product Profile	e (TPP) definition]		•				
Clinical	esign]					
Disease natural history (genomic factors)								
			Cor	mparative effective	ness			
			Drug safety					
		Ne	w indic	cation identificatior	n/ sele	ection		

Value Based Health Care using patients' registries with outcome monitoring allows implementation of pay per performance for innovation

Managed Entry Agreement covering technology, Patient Support Program, outcome monitoring







Thank you!

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